

BLUE CRANE ROUTE MUNICIPALITY (102 EC)



ANNUAL PERFORMANCE REPORT 2014/2015 FINANCIAL YEAR

TABLE OF CONTENTS

Contents

Introduction.....	3
Legislative Requirements	3
Comparison of BCRM's current performance with previous 2 financial year's performance:	3
Organisational performance as per the SDBIP 2014/2015	4
Comments by the Municipal Manager.....	4

Introduction

In May 2014 BCRM adopted its 3rd IDP Review, subsequent to that SDBIP was developed and approved by the Mayor as per circular 13. The report seeks to give an overview of the BCRM performance during the 2014/2015 financial year.

Legislative Requirements

As per section 40 of the Municipal Systems Act of 2000 (MSA), a Municipality must establish mechanisms to monitor and review its Performance Management System (PMS) so as to measure, monitor, review, evaluate and improve performance at organizational, departmental and employee level.

Section 41 of the MSA requires a Municipality to set appropriate KPI's as a yardstick for measuring performance as well as measurable performance targets, with regard to each of the Municipality's development priorities and objectives as set out in the IDP. With regard to these KPI's and targets, S41 (1) (c) requires that the Municipality monitor performance and that it measures and reviews this performance at least annually.

Section 46 of the Municipal Systems Act (MSA) requires the Municipality to prepare a performance report for each financial year reflecting the performance of the service providers during that financial year, comparison of the performances with set targets for and the performances of the previous financial year and measures taken to improve performance. The Act further requires that the report form part of the Municipality's annual report, in terms of Chapter 12 of the Municipal Finance Management Act (MFMA).

Comparison of BCRM's current performance with previous 2 financial year's performance:

DEPARTMENTAL PERFORMANCE RESULTS OVER 3 YEARS BASED ON SDBIP TARGETS			
FINANCIAL YEAR	2012/2013	2013/2014	2014/2015
OVERALL PERFORMANCE	60%	68%	79 %
Municipal Transformation and Institutional Development (Corporate Services)	50%	56%	77%
Service Delivery and Infrastructure Development (Technical services)	67%	75%	67%
Service Delivery and Infrastructure Development (Community Services)	64%	75%	53%
Municipal Finance Viability (Financial Services)	80%	64%	87%
Good Governance and Public Participation (Office of the Municipal Manager)	40%	85%	100%

Organisational performance as per the SDBIP 2014/2015

Departments	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Annual
Municipal Transformation and Institutional Development (Corporate Services)	85%	77%	72%	75%	77%
Service Delivery and Infrastructure Development (Technical services)	88%	63%	60%	56%	67%
Service Delivery and Infrastructure Development (Community Services)	67%	75%	45%	40%	53%
Municipal Finance Viability (Financial Services)	75%	87%	96%	92%	87%
Good Governance and Public Participation (Office of the Municipal Manager)	100%	100%	100%	100%	100%

Comments by the Municipal Manager

In terms of the LED, all functions were performed by the Blue Crane Development Agency on behalf of the municipality. In June 2014, BCRM council took a resolution to disestablish the Agency. The disestablishment processes were completed in March 2015 and all Senior Managers of the BCDA were transferred to the Cacadu Development Agency (CDA). This affected the implementation of projects as set in the SDBIP in the 4th quarter. All the projects were then transferred to the Cacadu Development Agency to be implemented on behalf of the Municipality.

Based on the above, the performance of LED (BCDA) is not included in the Annual Performance Report. The Municipality is in the processes of establishing the LED unit within the Office of the Municipal Manager. The proposed structure has been included in the currently reviewed organisational structure. The projects will then continue upon establishing the structure.

Detailed 2014/2015 Performance results presented per department is attached as annexure A

Performance of the Service Providers attached as Annexure B

Signed by Thabiso Klaas: Municipal Manager

Date:

Signed by M.N Scott: Mayor /Speaker

Date:

BCRM ANNUAL PERFORMANCE REPORT 2014/2015 FINANCIAL YEAR

MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT CORPORA TIVE SERVICES DEPARTMENT

PRIORITY AREA	PROJECT	KPI/PERFORMANCE INDICATOR	KPI/HQD	Q1 TARGET	ACTUAL	Q2 TARGET	ACTUAL	Q3 TARGET	ACTUAL	Q4 TARGET	ACTUAL	ANNUAL TARGET	ANNUAL ACHIEVEMENT	REASON AND REMEDIAL ACTION	CUSTODIAN		
Legal Services	Develop Municipal Legal Services Strategy	Developed Municipal Legal Services Strategy		1 Develop roll out plan, Procure and appoint service provider	n/a	Conduct public participation on draft document and copy and Submit report to Council for approval	n/a	Conduct public participation on draft document and copy and Submit report to Council for approval	n/a	Conduct public participation on draft document and copy and Submit report to Council for approval	n/a	Developed Municipal Legal Services Strategy	Developed Municipal Legal Services Strategy	Target not met. SCM processes were abandoned upon discovering insufficiency of the budget to develop the strategy and inhouse arrangement was implemented although not yet finalised due to capacity constraints. The finalisation process will take place during the 1st quarter of 2015/16 financial year	Director Corporate Service		
Implementation of Municipal Legal Services Strategy	Implement Municipal Legal Services Strategy	Implemented Municipal Legal Services Strategy		2 Implement Municipal Legal Services Strategy		Implement legal service strategy		Implement legal service strategy		Implement legal service strategy		4 Reports submitted	4 Reports submitted	Target not met, due to reason stated in the above evaluation. Legal Services Strategy could not be implemented	Director Corporate Service		
Capacity Building Initiatives	Reports on implementation of Council resolutions	Number of Capacity building initiatives		3 Conduct capacity building initiative		Conduct capacity building initiative		Conduct capacity building initiative		Conduct capacity building initiative		4 Capacity building initiatives implemented	4 Capacity building initiatives implemented	Target was not met, due to insufficient budget provision. The capacity building initiatives will be conducted in the 1st Quarter of the 2015/2016 financial year	Director Corporate Service		
Human Resource Management	Awareness programs promoting Organisational Code of Conduct	Number of awareness programs promoting organisational code of conduct		4 Develop council resolution register and implement its resolutions		1 Monitor implementation of Council 2 Update council resolution register		1 Monitor implementation of Council 2 Update council resolution register		1 Monitor implementation of Council 2 Update council resolution register		4 reports on implementation of Council resolution register	4 reports on implementation of Council resolution register	n/a	Director Corporate Service		
	Conduct Capacity building initiatives for manager supervisors and union representatives	Number of capacity building initiatives for managers supervisors and union representatives		5 Conduct an awareness programme promoting organisational code of conduct		Conduct an awareness programme promoting organisational code of conduct		Conduct an awareness programme promoting organisational code of conduct		Conduct an awareness programme promoting organisational code of conduct		4 Awareness Programs	4 Awareness Programs	n/a	Director Corporate Service		
														2 Capacity building initiatives	2 Capacity building initiatives	n/a	Director Corporate Service

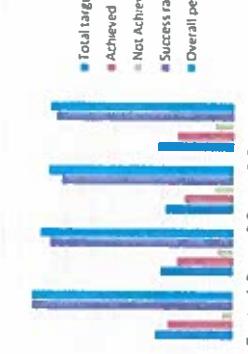
Local Labour Forum Meetings held	Number of Local Labour Forum meetings held	7 Local Labour Forum Meetings	2 Local Labour Forum Meetings	1 Local Labour Forum Meetings	2 Local Labour Forum Meetings	6 Local Labour Forum meetings held	2 Local Labour Forum Meetings	Director Corporate Service
Develop policies	Number of policies adopted	Develop implementation plan and Sign SLA with the service provider	Consult stakeholders on the Draft policies	Table the draft policies to council committees and council for consideration and adoption	Implement HR Plan	Implement HR Plan	Implement HR Plan	Director Corporate Service
Implement Human Resources Plan	No of reports submitted	9 implementation HR Plan	9 implementation HR Plan	9 implementation HR Plan	9 implementation HR Plan	9 implementation HR Plan	9 implementation HR Plan	Director Corporate Service
Review job descriptions	Number of job descriptions to be reviewed	10 Procure and appoint service provider	Develop implementation plan	Review Job Descriptions for 3 Departments	Review Job Descriptions for 3 Departments	Review Job Descriptions for 3 Departments	Review Job Descriptions for 3 Departments	Director Corporate Service
Review Organisational Structure	Organisational structure reviewed	11	n/a	n/a	n/a	n/a	n/a	Director Corporate Service

Job Evaluation Process	Complete Job Evaluation	12 Develop Job evaluation Guidelines	Submit JE report to Council	on the job Evaluation and Draft IE Guidelines			Job Evaluation Process	7/2	Director Corporate Service
13 Budgeted posts filled	Number of budgeted post	13 Prioritisation of posts to be filled and benchmarking of vacant and budgeted posts	Management process and interview	Appointment to vacant and budgeted posts confirmed			16 budgeted posts filled	7/2	Director Corporate Service
Attraction and retention strategy	Developed attraction and retention strategy	14 Develop Terms of Reference	Procure and appoint service provider	Develop attraction strategy	Fraud detection strategy	Develop Attraction Strategy	7/2	Director Corporate Service	
Human Resource Development	Skills Audit conducted	15 Develop implementation plan	Develop and distribute Skills Audit Questionnaire	Compile report on Skills Audit and submit to council		Conduct skills audit	7/2	Director Corporate Service	
Implement WSP Program	Number of initiatives implemented per WSP	16 Development WSP implementation plan	Procure and appoint Service providers	Implement WSP programs	Training implemented per WSP	Training implemented	7/2	Director Corporate Service	
Implement Employee Wellness Initiatives	Number of Employee Wellness Initiatives implemented	17 Implement 1 employee wellness programme	Implement 1 employee wellness programme	Implement 1 employee wellness programme	4 employee wellness programme implemented	only 3 employee wellness programmes were conducted due to financial constraints. The programme is dependent to other stakeholders for financial support. Negotiations with Stakeholders are underway and the programme will be implemented in the 1st quarter of 2015/2016 financial year	7/2	Director Corporate Service	
Performance Management	Integrated Employee Performance Management Policy	18	7/2	Submit Draft IEPF for approval to board	Develop integrated Employee performance Policy	No additional consultation with employees and their representatives in order to address concerns around issues of remuneration and reward for achievement of good performance. The project will be restarted at the beginning of the next financial year	7/2	Director Corporate Service	

Performance plans signed by manager	1.1 No of performance plans signed by all managers /officers	1.1.1 Signing of quarterly performance plans	1.1.1.1 Signing of quarterly performance plans by managers / officers	No adequate consultation with employees and their representatives in order to address concerns around issues of remuneration and reward for achievement of good performance. The project will be restarted at the beginning of the next financial year	Director Corporate Service
	1.1.1.2 Signing of quarterly performance plans by managers / officers	1.1.1.3 Signing of quarterly performance plans by managers / officers	1.1.1.4 Signing of quarterly performance plans by managers / officers	1.1.1.5 Signing of quarterly performance plans by managers / officers	1.1.1.6 Signing of quarterly performance plans by managers / officers
Performance plans signed by manager	1.2 No of sectional performance reports submitted	2.1 Consolidate departmental / sectional performance reports	2.1.1 Consolidate departmental / sectional performance reports	2.1.1.1 Consolidate departmental / sectional performance reports	2.1.1.2 Consolidate departmental / sectional performance reports
	2.1.1.3 Consolidate departmental / sectional performance reports	2.1.1.4 Consolidate departmental / sectional performance reports	2.1.1.5 Consolidate departmental / sectional performance reports	2.1.1.6 Consolidate departmental / sectional performance reports	2.1.1.7 Consolidate departmental / sectional performance reports
Archive and record management	Registry functions	Centralised registry function	2.1 Conduct audit of registry functions	2.1.1 Implement recommendations of the audit outcome	2.1.1.1 Implement recommendations of the audit outcome
	2.2 Commission audit of properties	Properties audit report submitted to Council	2.2.1 Develop Terms of Reference	2.2.1.1 Conduct auditing of municipal properties	2.2.1.2 Develop report for submission to Council
Municipal Properties	Municipal facilities	Number of municipal facilities improved	2.3 Develop Terms of Reference	2.3.1 Conduct assessment of municipal facilities	2.3.1.1 Submit the report to council for noting
	New Cost Housing Policy	Developed low cost housing policy	2.4 Develop Terms of Reference	2.4.1 Submit to council for approval	2.4.1.1 Submit to council for approval
Summary Settlement					Director Corporate Service
					Director Corporate Service

Low Cost Housing By-law developed	25 Develop terms of Reference	Integrated Housing Strategy developed	26 Develop terms of Reference	Submit to council for approval	Director Corporate Service
Low Cost Housing By-law			27 Develop terms of Reference	30 Develop terms of Reference	Director Corporate Service
			31 Secure resources to implement the program	Develop report for submission to Council	Director Corporate Service
			32 Capture 50 % of the manual list beneficiaries on the electronic system	Capture 100 % of the manual list beneficiaries on the electronic system	Director Corporate Service

Spatial Planning and Land Management Act (SPLMA)	Implement provisions	% of reports submitted	22 Capacity building sessions	Establishment of the Committee	Roll out of the program	Complete report
Access to land engagements	No of engagements held		33 Facilitate quarterly sessions with stakeholders	Facilitate quarterly sessions with stakeholders	Facilitate quarterly sessions with stakeholders	4 reports on the implementation of Provisions of Spatial Planning and Land Use Management Act implemented
Board Committee functionality	No of programmes developed		34 Conduct audit exercise for Board committee functionality	Implement recommendations of the audit outcome	Engage in Board review of recommendations	4 engagement facilitated
General Management	Convening monthly Departmental Management Meetings	No of monthly departmental management meetings convened	105 Convene 3 Departmental Management Meetings per quarter	Convene 3 Departmental Management Meetings per quarter	105 Convene 3 Departmental Management Meetings per quarter	Facilitate quarterly sessions with stakeholders
General monthly General Departmental Meetings	No of monthly general departmental meetings convened		106 Convene 1 General Departmental meeting per quarter	Convene 1 General Departmental Meetings per quarter	106 Convene 1 General Departmental meeting per quarter	Facilitate quarterly sessions with stakeholders
Internal Controls	Monitor implementation of AAP	No of Audit Action Plan progress report submitted	92 Implementation Audit Action Plan	Implement Audit Action Plan	1 annual audit action plan report	Director Corporate Service
Implementation risk management policy and risk register	No of reports submitted		94 Implement Risk management policy	Implement Risk management policy	4 quarterly progress reports	Director Corporate Service



BCRI ANNUAL PERFORMANCE REPORT 2014/2015 FINANCIAL YEAR

PRIORITY AREA	INDICATOR	KPI NO	Q1 TARGET	Q2 TARGET	ACTUAL	ANNUAL TARGET	RELATION AND REMEDIAL ACTION	
							ACTUAL	ANNUAL ACHIEVEMENT
Service Delivery and Infrastructure Development	Upkeep of BCRI East Water	35	25%	25%	25%	100% Upgraded by July 15th in Summer East (Phase 1)	100%	100% Upgraded by July 15th in Summer East (Phase 1)
Water and Sanitation	Completion of Catchment areas Upgrated (2nd-millennium phase 1)	36	45%	45%	45%	100% Upgraded by July 15th in Catchment (Phase 1)	100%	100% Upgraded by July 15th in Catchment (Phase 1)
Human Resources	Recruit water management experts Upgrated - 2024 (Phase 1)	37	10%	10%	10%	The current ROD (Report of Decision) for the Environmental Impact Assessment (EIA) which was issued has expired. An application for the new ROD has been submitted to DEDAT. The ministry is awaiting for the issuing of ROD from DEDAT. The grant will commence after the ROD has been issued.	10%	100% Upgraded by July 15th in Catchment (Phase 1)
Financial Management	Establish E&P Fund & Finance institution in BCRI	38	25%	25%	25%	Establish functional E&P Fund and Finance institution in BCRI	25%	Establish functional E&P Fund and Finance institution in BCRI
Job Creation - Employment and CPO	E&P/P and CPO Job creation in all the districts (excluding Arusha)	39	100%	100%	100%	Established functional E&P/P Saving committee	100%	Established functional E&P/P Saving committee
Job Creation - Employment and CPO	Establish E&P/P Steering Committee	40	N/A	N/A	N/A	Established E&P/P Saving committee	N/A	Established E&P/P Saving committee
Job Creation - Employment and CPO	Total voluntary sessions	41	1 Session	1 Session	1 Session	Target met early 3 sessions were held. There was a delay in the finalization of the IOP's by the end of December which led to the implementation of Public Works in the last quarter of the year. This impacted the number of voluntary sessions held. The target was achieved on time.	1 Session	Target met early 3 sessions were held. There was a delay in the finalization of the IOP's by the end of December which led to the implementation of Public Works in the last quarter of the year. This impacted the number of voluntary sessions held. The target was achieved on time.
Electrification supply	Business Plan to be submitted and its implementation	42	100%	100%	100%	Business and Sector Business Plan to DCE and MEP	100%	Business and Sector Business Plan to DCE and MEP
Social Facilities	Upgrading Sport facilities in BCRI	43	100%	100%	100%	Upgrading 1 Sportfield in BCRI	100%	Upgrading 1 Sportfield in BCRI
Social Facilities	Upgrading of Parks in BCRI	44	100%	100%	100%	Upgrading 1 park in BCRI	100%	Upgrading 1 park in BCRI

Director of the Internal Audit and Risk Management	Approved financial and risk plan	Approved financial and risk plan	30th October 2015 21st Oct 2015	Implementation 75 Completion 25	Plan: National plan	30% completion of the plan	30% completion of the plan
Human Resources Management	Employee numbers at the end of September (month) per annum	No. of water tanks full (month) S.A.S 241	45	25%	75%	15% 15% 15%	15% 15% 15%
	Contracted water resource management plan and be accepted by council	Contracted water resource management plan	NA	NA	NA	Directive: Water Resource Management plan and be accepted by council	Directive: Water Resource Management plan and be accepted by council
	Purchase of machinery project implementation	No. of machinery purchased	47	100%	100%	SLA established and 100% delivery of the Goods	SLA established and 100% delivery of the Goods
Fleet and machinery fleet	Reduction for signing the Service level Agreement on the supply of rocks and soils - 2015	Supplier Service level agreement	48	75%	75%	Supplier Service level agreement	Supplier Service level agreement
Health and safety committee	Deployment of travel cards in the entire BCPL fleet (month) BCPL 2015	No. of km of travel cards (month)	49	100%	100%	Directive: Cards and allowance plan - 2015 to council	Directive: Cards and allowance plan - 2015 to council
Health and storm water	Development and adoption of the revised BCPL Health and Safety Policy	Risks and threats under Rumiance Bay direction	50	100%	100%	Directive: Cards and allowance plan - 2015 to council	Directive: Cards and allowance plan - 2015 to council
Internal Controls	Implementation of the internal audit policy and risk register	No. of reports submitted	51	100%	100%	Implementation Audit Action Plan	Implementation Audit Action Plan
	Consistent monthly management meetings between management levels	No. of monthly departmental meetings	103	100%	100%	Complete 1 Departmental Management Meetings	Complete 1 Departmental Management Meetings
Control of Management	Consistent monthly internal audit meetings between management levels	No. of monthly general departmental meetings	96	100%	100%	Complete 1 General Internal Audit Meetings	Complete 1 General Internal Audit Meetings
Financial Management	No. of functional performance reports	Submitted functional performance reports	70	100%	100%	Consolidate functional / departmental / internal audit reports	Consolidate functional / departmental / internal audit reports

The target could not be met due to
a lack of funds to meet the project's
implementation of the plan. It has
been decided to continue in the
financial year.

The target could not be met due to
a lack of funds to meet the project's
implementation of the plan. It has
been decided to continue in the
financial year.

The target could not be met due to
insufficient funds. Funds to be
submitted from external funders
during 2015/16 financial year and
the project is included in the
2015/16 GPR Review.

The target could not be met due to
insufficient funds. Funds to be
submitted from external funders
during 2015/16 financial year and
the project is included in the
2015/16 GPR Review.

A meeting was held with Public
Sector to review the SLA and insti-
tute agreed due to the nature of the
SLA. Future engagements will be
done between the LSC Manager and
the Head of the department.

A meeting was held with Public
Sector to review the SLA and insti-
tute agreed due to the nature of the
SLA. Future engagements will be
done between the LSC Manager and
the Head of the department.

The target could not be met due to
insufficient funds. Funds to be
submitted from external funders
during 2015/16 financial year and
the project is included in the
2015/16 GPR Review.

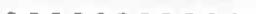
The target could not be met due to
insufficient funds. Funds to be
submitted from external funders
during 2015/16 financial year and
the project is included in the
2015/16 GPR Review.

The target could not be met due to
insufficient funds. Funds to be
submitted from external funders
during 2015/16 financial year and
the project is included in the
2015/16 GPR Review.

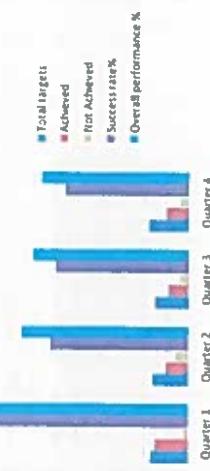
The target could not be met due to
insufficient funds. Funds to be
submitted from external funders
during 2015/16 financial year and
the project is included in the
2015/16 GPR Review.

	Not reported	Achieved	Not Achieved
Quarters	Total targets	Achieved	Not Achieved
Quarter 1	17	15	2
Quarter 2	18	10	6
Quarter 3	15	9	4
Quarter 4	18	10	4
			67

KPI 92 & KPI 94 were not reported on during the review for Q3&Q4



	Overall performance %
Quarter 1	~90%
Quarter 2	~75%
Quarter 3	~65%
Quarter 4	~55%



	Overall performance %
Quarter 1	~90%
Quarter 2	~75%
Quarter 3	~65%
Quarter 4	~55%

BORN ANNUAL PERFORMANCE REPORT 2014/2015 FINANCIAL YEAR

Priority	Project	Key Performance Indicator	KPI ID	Q1 Target		Actual		Q3 Target		Actual		Annual Achievement	Reason and Remedial Action
				Quantity	Quality	Quantity	Quality	Quantity	Quality	Quantity	Quality		
A Core business delivery	No. of capacity building programme conducted	91	Conducted 10 capacity building programmes	91	90	Conducted 9 capacity building programmes	90	Conducted 10 capacity building programmes	90	90	Conducted 9 capacity building programmes	90	Conducted 9 capacity building programmes
B Core business delivery	No. of P reports	12	Produced 12 P reports	12	10	Produced 10 P reports	10	Produced 12 P reports	12	10	Produced 10 P reports	10	The achievement of P reports has not been prioritized. The project will be pulled over to the next financial year.
C Business development	Implementation of E-commerce	53	Conducted 50 E-commerce market research and analysis	53	50	Conducted 45 E-commerce market research and analysis	50	Conducted 50 E-commerce market research and analysis	50	50	Conducted 50 E-commerce market research and analysis	50	The schedule was revised and the implementation was held down to the last financial year.
D Business development	Implementation of mobile application	100	Completed SYOT analysis of No. business products	100	95	Completed SYOT analysis of No. business products	95	Completed SYOT analysis of No. business products	100	95	Completed SYOT analysis of No. business products	95	The initial funding available A request for funding was submitted to Sarah Barnard (DA) and there was no response. The plan will be postponed for the 2015/16 financial year.
E Business management	Planned and implemented vehicle utilization optimization scheme	11	Conducted 10 E-commerce market research and analysis	11	10	Conducted 10 E-commerce market research and analysis	10	Conducted 10 E-commerce market research and analysis	11	10	Conducted 10 E-commerce market research and analysis	10	The schedule was revised and the implementation was held down to the last financial year.
F Business management	Planned and implemented vehicle utilization optimization scheme	10	Planned and implemented vehicle utilization optimization scheme	10	10	Planned and implemented vehicle utilization optimization scheme	10	Planned and implemented vehicle utilization optimization scheme	10	10	Planned and implemented vehicle utilization optimization scheme	10	The initial funding available A request for funding was submitted to Sarah Barnard (DA) and there was no response. The plan will be postponed for the 2015/16 financial year.
G Core business delivery	Planned and implemented vehicle utilization optimization scheme	10	Planned and implemented vehicle utilization optimization scheme	10	10	Planned and implemented vehicle utilization optimization scheme	10	Planned and implemented vehicle utilization optimization scheme	10	10	Planned and implemented vehicle utilization optimization scheme	10	The initial funding available A request for funding was submitted to Sarah Barnard (DA) and there was no response. The plan will be postponed for the 2015/16 financial year.
H Core business delivery	No. of reports submitted	15	Submitted 15 reports	15	10	Submitted 10 reports	10	Submitted 15 reports	15	10	Submitted 15 reports	10	The initial funding available A request for funding was submitted to Sarah Barnard (DA) and there was no response. The plan will be postponed for the 2015/16 financial year.
I Core business delivery	No. of reports submitted	15	Submitted 15 reports	15	10	Submitted 10 reports	10	Submitted 15 reports	15	10	Submitted 15 reports	10	The initial funding available A request for funding was submitted to Sarah Barnard (DA) and there was no response. The plan will be postponed for the 2015/16 financial year.
J Core business delivery	No. of reports submitted	15	Submitted 15 reports	15	10	Submitted 10 reports	10	Submitted 15 reports	15	10	Submitted 15 reports	10	The initial funding available A request for funding was submitted to Sarah Barnard (DA) and there was no response. The plan will be postponed for the 2015/16 financial year.
K Core business delivery	No. of reports submitted	15	Submitted 15 reports	15	10	Submitted 10 reports	10	Submitted 15 reports	15	10	Submitted 15 reports	10	The initial funding available A request for funding was submitted to Sarah Barnard (DA) and there was no response. The plan will be postponed for the 2015/16 financial year.
L Core business delivery	No. of reports submitted	15	Submitted 15 reports	15	10	Submitted 10 reports	10	Submitted 15 reports	15	10	Submitted 15 reports	10	The initial funding available A request for funding was submitted to Sarah Barnard (DA) and there was no response. The plan will be postponed for the 2015/16 financial year.
M Core business delivery	No. of reports submitted	15	Submitted 15 reports	15	10	Submitted 10 reports	10	Submitted 15 reports	15	10	Submitted 15 reports	10	The initial funding available A request for funding was submitted to Sarah Barnard (DA) and there was no response. The plan will be postponed for the 2015/16 financial year.
N Core business delivery	No. of reports submitted	15	Submitted 15 reports	15	10	Submitted 10 reports	10	Submitted 15 reports	15	10	Submitted 15 reports	10	The initial funding available A request for funding was submitted to Sarah Barnard (DA) and there was no response. The plan will be postponed for the 2015/16 financial year.
O Core business delivery	No. of reports submitted	15	Submitted 15 reports	15	10	Submitted 10 reports	10	Submitted 15 reports	15	10	Submitted 15 reports	10	The initial funding available A request for funding was submitted to Sarah Barnard (DA) and there was no response. The plan will be postponed for the 2015/16 financial year.
P Core business delivery	No. of reports submitted	15	Submitted 15 reports	15	10	Submitted 10 reports	10	Submitted 15 reports	15	10	Submitted 15 reports	10	The initial funding available A request for funding was submitted to Sarah Barnard (DA) and there was no response. The plan will be postponed for the 2015/16 financial year.
Q Core business delivery	No. of reports submitted	15	Submitted 15 reports	15	10	Submitted 10 reports	10	Submitted 15 reports	15	10	Submitted 15 reports	10	The initial funding available A request for funding was submitted to Sarah Barnard (DA) and there was no response. The plan will be postponed for the 2015/16 financial year.
R Core business delivery	No. of reports submitted	15	Submitted 15 reports	15	10	Submitted 10 reports	10	Submitted 15 reports	15	10	Submitted 15 reports	10	The initial funding available A request for funding was submitted to Sarah Barnard (DA) and there was no response. The plan will be postponed for the 2015/16 financial year.
S Core business delivery	No. of reports submitted	15	Submitted 15 reports	15	10	Submitted 10 reports	10	Submitted 15 reports	15	10	Submitted 15 reports	10	The initial funding available A request for funding was submitted to Sarah Barnard (DA) and there was no response. The plan will be postponed for the 2015/16 financial year.
T Core business delivery	No. of reports submitted	15	Submitted 15 reports	15	10	Submitted 10 reports	10	Submitted 15 reports	15	10	Submitted 15 reports	10	The initial funding available A request for funding was submitted to Sarah Barnard (DA) and there was no response. The plan will be postponed for the 2015/16 financial year.
U Core business delivery	No. of reports submitted	15	Submitted 15 reports	15	10	Submitted 10 reports	10	Submitted 15 reports	15	10	Submitted 15 reports	10	The initial funding available A request for funding was submitted to Sarah Barnard (DA) and there was no response. The plan will be postponed for the 2015/16 financial year.
V Core business delivery	No. of reports submitted	15	Submitted 15 reports	15	10	Submitted 10 reports	10	Submitted 15 reports	15	10	Submitted 15 reports	10	The initial funding available A request for funding was submitted to Sarah Barnard (DA) and there was no response. The plan will be postponed for the 2015/16 financial year.
W Core business delivery	No. of reports submitted	15	Submitted 15 reports	15	10	Submitted 10 reports	10	Submitted 15 reports	15	10	Submitted 15 reports	10	The initial funding available A request for funding was submitted to Sarah Barnard (DA) and there was no response. The plan will be postponed for the 2015/16 financial year.
X Core business delivery	No. of reports submitted	15	Submitted 15 reports	15	10	Submitted 10 reports	10	Submitted 15 reports	15	10	Submitted 15 reports	10	The initial funding available A request for funding was submitted to Sarah Barnard (DA) and there was no response. The plan will be postponed for the 2015/16 financial year.
Y Core business delivery	No. of reports submitted	15	Submitted 15 reports	15	10	Submitted 10 reports	10	Submitted 15 reports	15	10	Submitted 15 reports	10	The initial funding available A request for funding was submitted to Sarah Barnard (DA) and there was no response. The plan will be postponed for the 2015/16 financial year.
Z Core business delivery	No. of reports submitted	15	Submitted 15 reports	15	10	Submitted 10 reports	10	Submitted 15 reports	15	10	Submitted 15 reports	10	The initial funding available A request for funding was submitted to Sarah Barnard (DA) and there was no response. The plan will be postponed for the 2015/16 financial year.

Not Achieved		Achieved		Not Achieved		Achieved		Success rate %		Overall Performance %	
Quarters	Total targets	Achieved	Achieved	Not Achieved	Not Achieved	Not Achieved	Achieved	Not Achieved	Not Achieved	Achieved	Achieved
Quarter 1	9	4	3	67	67	67	75	71	50	62	62
Quarter 2	8	6	1	75	75	75	75	75	43	43	43
Quarter 3	11	5	6	45	45	45	53	53	30	30	30
Quarter 4	10	4	6	40	40	40	51	51	20	20	20



RPT Q1 was addressed and for the other 3 quarters there were no findings specific to the department addressed during the year under review.

Quarter	Actual	Budget	Variance
Quarter 1	62	70	-8%
Quarter 2	43	50	-14%
Quarter 3	30	43	-30%
Quarter 4	20	30	-50%

Quarter 1 Quarter 2 Quarter 3 Quarter 4

BCRM ANNUAL PERFORMANCE REPORT 2014/2015 FINANCIAL YEAR

Priority Area	Project	Key Performance Indicator	H1 ADO	Q1 TARGET	ACTUAL	Q2 TARGET	ACTUAL	Q3 TARGET	ACTUAL	Q4 TARGET	ACTUAL	Annual Target	Annual Achievement	Reason and Remedial Action	Custodian	
Local Economic Development																
Ledger Economic Development	Review LED Strategy	Adopted LED Strategy	58	n/a	n/a	Source Banks for reviewing the lending and procurement structures	n/a	Target met not met	n/a	Target met not met	n/a	Target met not met	n/a	Target met not met	Facilitate and assist DRCR with the development of the LDA on the 15th December 2014	Municipal Manager
	Establish LED Unit	Established unit	59	n/a	n/a	Facilitate appointment of LED Staff and procurement of office spaces	n/a	Target met discussions are in progress	n/a	Target met discussions are in progress	n/a	Establishment of LED unit	n/a	Establishment of LED unit	Facilitate and assist DRCR with the development of the LDA on the 15th December 2014	Municipal Manager
Agricultural Development	Engage with agriculture stakeholders	No of meetings held	60	1 meeting per quarter	Target met; meeting was held	1 meeting per quarter	Target met; discussions are in progress	1 meeting per quarter	Target met; discussions are in progress	1 meeting per quarter	Target met; discussions are in progress	n/a	1 meeting per quarter	n/a	1 meeting per quarter	Municipal Manager
SMME Development	Provide managerial support to businesses supported by SMEs and SMMEs	Number of SMEs supported	61	clarify and assist 2 SMEs in structuring their businesses	Target met; BCDA not only assisted 2 but 2 SMEs	Identify and assist 2 SMEs in structuring their businesses assisted	Target met; 1 SME was assisted	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Assist SMEs with restructuring and rebranding	Municipal Manager
Tourism Sector	Infrastructure Tourism development enhanced	Number of tourism facilities enhanced implemented	62	n/a	n/a	Facilitate and monitor LTO initiatives	n/a	Implement 1 initiative from the business plan	n/a	Target met 6 SMEs supported	n/a	Assist SMEs 5 with prioritization and marketing	n/a	Assist SMEs 5 with prioritization and marketing	Implementation 1 enhances from the business plan	Municipal Manager
Education	Facilitate and monitor implementation of learning areas	No. of new programs supported	63	n/a	n/a	Target met 5 funding process initiated by arranging various meetings with Halifax Wind farm Trustees (Some funding already received)	n/a	Target met 1 LTO to develop a new brochure	n/a	n/a	n/a	n/a	n/a	n/a	Implementation 1 enhances from the business plan	Municipal Manager
Commerce	Facilitate communication between role players	Number of meetings conducted	64	n/a	n/a	Facilitate and monitor funding application for 2015	n/a	Target met not met	n/a	Target met 6.4 initiatives facilitated through NAFJ operational	n/a	n/a	n/a	n/a	Implementation 6.4 initiatives facilitated through NAFJ operational	Municipal Manager
Light Industrial Parks	Facilitate and support from government departments requirement is	No. of proposals submitted to government	65	1 meeting	n/a	Target met 5 meetings arranged but due to lack of interest the meeting was cancelled	n/a	Target met not met	1 meeting	Target met one BC meeting as held in Cookhouse	n/a	Target met 1 meeting	n/a	Target met 1 meeting	Implementation 6.4 initiatives facilitated through NAFJ operational	Municipal Manager
Renewable Energy (Wind, Hydropower, Solar, Biogas)	Engage with potential developers	No. of engagements with potential developers	66	n/a	n/a	Facilitation and submission of applications submitted as well as meetings arranged with potential funders	n/a	Engagement and follow up with potential funders	n/a	Target met 6.5 engagements with potential funders	n/a	Engagement and follow up with potential funders	n/a	Engagement and follow up with potential funders	Engagement with potential funders	Municipal Manager
Shale Gas Exploration	Engage with potential government departments	No. of engagements with government departments	67	n/a	n/a	Facilitation of potential	n/a	Target met not met	n/a	Target met 1 Runda gas meeting arranged and attended	n/a	Target met 1 Runda gas meeting arranged and attended	n/a	Target met 1 Runda gas meeting arranged and attended	Engagement with potential funders	Municipal Manager
Airspace Development	Facilitate development of commercial airport	Completed airfield	68	n/a	n/a	Facilitation and engagement with potential developers and government departments	n/a	Target met various meetings with potential developers and government departments	n/a	Target met 5.2 engagement arranged government departments	n/a	Target met 5.2 engagement arranged government departments	n/a	Target met 5.2 engagement arranged government departments	Engagement with potential funders	Municipal Manager

INTERIM FINANCIAL STATEMENT 2014 AND FINANCIAL YEAR PLANS

PROJECT	OWNER	PERFORMANCE INDEX		FINANCIAL SEPARATE DEPARTMENT		LAST REPORT DATE	ACTUAL	OBTAIN	ANNUAL APPRAISEMENT	ACHIEVEMENT	RECOMMENDATION
		IMPACT	OUTCOME	INVESTMENT	EXpenditure						
Project A	Manager A	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track
Project B	Manager B	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track
Project C	Manager C	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track
Project D	Manager D	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track
Project E	Manager E	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track
Project F	Manager F	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track
Project G	Manager G	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track
Project H	Manager H	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track
Project I	Manager I	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track
Project J	Manager J	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track
Project K	Manager K	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track
Project L	Manager L	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track
Project M	Manager M	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track
Project N	Manager N	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track
Project O	Manager O	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track
Project P	Manager P	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track
Project Q	Manager Q	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track
Project R	Manager R	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track
Project S	Manager S	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track
Project T	Manager T	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track
Project U	Manager U	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track
Project V	Manager V	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track
Project W	Manager W	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track
Project X	Manager X	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track
Project Y	Manager Y	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track
Project Z	Manager Z	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track
Health Check	Health Check Manager	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track
Business Continuity	Business Continuity Manager	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track
IT Infrastructure	IT Infrastructure Manager	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track
Supply Chain	Supply Chain Manager	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track
Risk Management	Risk Management Manager	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track
Compliance	Compliance Manager	On Track	On Track	On Track	On Track	2014-03-31	On Track	On Track	On Track	On Track	On Track

Project X Q3 Budget & Q4 Forecast - Phase 4		
Phase 4 to be completed by Oct 31st		
Financials	Revenue & Profitability	Budget vs Actual
Profit & Loss Statement	Revenue: Actual vs Budgeted Revenue vs Actual %	Actual vs Budgeted Profit
Marketing	Marketing Strategy	Marketing Performance Report
Product Development	Product Line Overview	Product Line Metrics
Operations	Operational Efficiency	Operational KPIs
Sales & Distribution	Sales Performance	Distribution & Inventory
Human Resources	Employee Benefits	Employee Turnover
General	Audit & Compliance	Risk Assessment
Overall Status: Not Achieved		

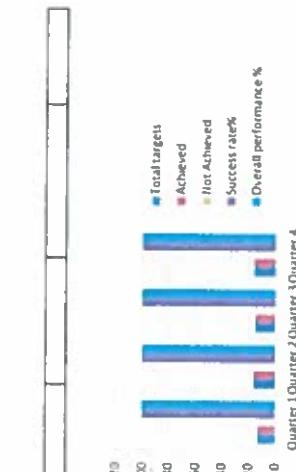
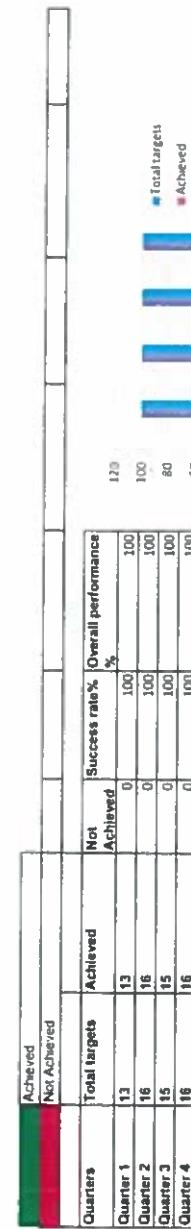


ANNUAL PERFORMANCE REPORT 2014/2015 FINANCIAL YEAR

OFFICE OF THE MUNICIPAL MANAGER

Priority Area	Project	Key Performance Indicator	KPI No.	Q1 Target	Actual	Q2 Target	Actual	Q3 Target	Actual	Q4 Target	Actual	Annual Target	Annual Achievement	Reason and Remedial Action	Custodian	
Internal Controls	Municipal Manager A&P	No. of Audit Action Plan progress report submitted	92	Implement Audit Action Plan	92	Implement Audit Action Plan	92	Implement Audit Action Plan	92	Implement Audit Action Plan	92	Implement Audit Action Plan	92	Implement Audit Action Plan	92	Municipal Manager
Convening Audit Committees	Convening Audit Committees meetings	No. of Audit committee meetings held	93	1. Audit committee meeting	93	1. Audit committee meeting	93	1. Audit committee meeting	93	1. Audit committee meeting	93	1. Audit committee meeting	93	1. Audit committee meeting	93	Municipal Manager
Internal Controls	Internal Control Policy and its regular review	No. of reports submitted	94	Implement Risk management policy	94	Implement Risk management policy	94	Implement Risk management policy	94	Implement Risk management policy	94	Implement Risk management policy	94	Implement Risk management policy	94	Municipal Manager
Planning and Performance Management	Review ICP	Improved quality of ICP	95	1. ICP Rev. Forum 2. Submit Draft ICP for Council for Adoption 3. Advise CDA & Advertise ICP	95	1. Conduct environmental impact assessment 2. Implement Environmental Monitoring System 3. Hold Forum meeting	95	1. Conduct Strategic Planning Session 2. ICP Rev. Forum 3. Submit Draft ICP for Approval 4. Submit Approved ICP to PPT, LOTIAO and CDA & Advertise Draft ICP	95	1. Conduct ICP Review 2. ICP Refresh 3. Submit Draft ICP for Council for Approval 4. Submit Approved ICP to PPT, LOTIAO and CDA & Advertise Draft ICP	95	1. Conduct ICP Review 2. ICP Refresh 3. Submit Draft ICP for Council for Approval 4. Submit Approved ICP to PPT, LOTIAO and CDA & Advertise Draft ICP	95	1. Conduct ICP Review 2. ICP Refresh 3. Submit Draft ICP for Council for Approval 4. Submit Approved ICP to PPT, LOTIAO and CDA & Advertise Draft ICP	95	Municipal Manager
Communication Management	Annual report submitted to Council	Annual report submitted to Council	96	1. Annual sessions to consider annual Report template and request for information	96	1. Annual sessions to consider annual Report template and request for information	96	1. Annual sessions to consider annual Report template and request for information	96	1. Annual sessions to consider annual Report template and request for information	96	1. Annual sessions to consider annual Report template and request for information	96	1. Annual sessions to consider annual Report template and request for information	96	Municipal Manager
Community Engagement	Community engagement	No. of performances in term 2	97	1. Annual performance reviews for 1st quarter	97	1. Annual performance reviews for 1st quarter	97	1. Annual performance reviews for 1st quarter	97	1. Annual performance reviews for 1st quarter	97	1. Annual performance reviews for 1st quarter	97	1. Annual performance reviews for 1st quarter	97	Municipal Manager
Communication Management	Develop communication policy	Develop communication policy	98	1. Developed communication policy	98	1. Developed communication policy	98	1. Developed communication policy	98	1. Developed communication policy	98	1. Developed communication policy	98	1. Developed communication policy	98	Municipal Manager
Public Participation	Public participation	Public participation strategy	99	1. Develop public participation strategy	99	1. Develop public participation strategy	99	1. Develop public participation strategy	99	1. Develop public participation strategy	99	1. Develop public participation strategy	99	1. Develop public participation strategy	99	Municipal Manager
Communication Management	Develop communication policy	Develop communication policy	100	1. Quarterly meetings with ward committees	100	1. Quarterly meetings with ward committees	100	1. Quarterly meetings with ward committees	100	1. Quarterly meetings with ward committees	100	1. Quarterly meetings with ward committees	100	1. Quarterly meetings with ward committees	100	Municipal Manager
Internal Controls	Internal Control Policy	Number of internal audit reports submitted to each Ward and Committees	101	1. Quarterly meetings with ward committees	101	1. Quarterly meetings with ward committees	101	1. Quarterly meetings with ward committees	101	1. Quarterly meetings with ward committees	101	1. Quarterly meetings with ward committees	101	1. Quarterly meetings with ward committees	101	Municipal Manager
Internal Controls	Internal Control Policy	Number of IGR meetings convened	102	1. IGR meeting	102	1. IGR meeting	102	1. IGR meeting	102	1. IGR meeting	102	1. IGR meeting	102	1. IGR meeting	102	Municipal Manager

Information and Communication Technology	Review of ICT Policies	ICT policies are aligned to business needs	103	✓	Review of 5 ICT policies for alignment to business needs	Submit to council for approval	4 meeting	Municipal Manager
		Convene I.C.T Steering Committee	104	✓				
		No. of monthly I.C.T meetings	105	✓				
		Convene 3 Departmental Management Meetings per quarter	105	✓				
		No. of monthly Departmental Management Meetings per quarter	106	✓				
		Convene 3 Senior Management Meetings per quarter	107	✓				
		No. of monthly general meetings per month	108	✓				
		Convene 3 Sector Management Meetings per quarter	109	✓				
		No. of monthly functional performance reports	110	✓				
		Submit quarterly performance reports	111	✓				



Quarter 1 Quarter 2 Quarter 3 Quarter 4

Success rate% Overall performance %

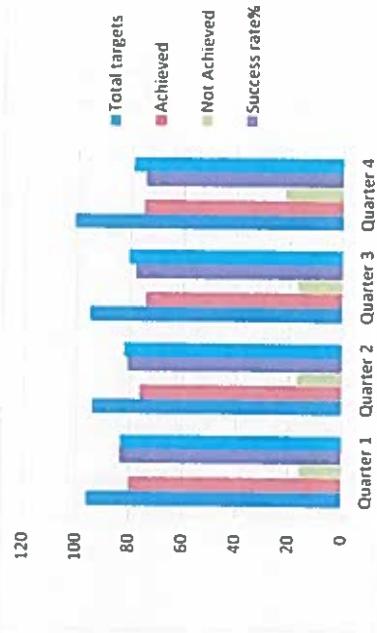
● Total targets ● Achieved ● Not Achieved

MUNICIPAL OVERALL PERFORMANCE FOR 2014/2015 FINANCIAL YEAR

Quarters	Total targets	Achieved	Not Achieved	Success rate%	Overall performance %
Quarter 1	96	80	16	83	83
Quarter 2	94	76	17	81	82
Quarter 3	95	74	17	78	81
Quarter 4	101	75	22	74	79

Comments :
During the review of Q2 ;KPI 92 was not reported on by Community services Department .

During the review of Q3 &Q4 ;Community Services and Technical Services department did not report on KPI 92 and KPI 94



EC102 BLUE CRANE ROUTE MUNICIPALITY
REGISTER OF TENDERS AWARDED STILL VALID DURING 2014/2015 AND PERFORMANCE ASSESSMENT OF EACH CONTRACT / SERVICE PROVIDER

Project name	Service provider	Project manager	Department / contact person	Amount (R)	Award/Appointmtn date	Targeted Completion date	Status	(In-progress / Completed / Not completed actual completion date)	Comments/Reasons & Corrective Measures
SUPPLY AND DELIVERY OF MULTI-FUNCTIONAL COPIERS AND NETWORK MACHINES	XEROX	M GUSH	ICT	R27 993.84pm	31 MARCH 2014	36 MONTHS CONTRACT	IN PROGRESS	GOOD / NO CORRECTIVE ACTION	
UPGRADING OF SOMERSET EAST WWTW	LRC CIVILS	K MCETYWA	TECHNICAL SERVICES	R22 493 367.59	19 FEB 2014	12 MONTHS - CONSTRUCTION 4 MONTHS - OPERATION & TRAINING	IN PROGRESS	GOOD, BUT PROJECT OVERDUE & PENALTIES WILL BE CHARGED.	
UPGRADING OF WATER INFRASTRUCTURE IN PEARSTON AND SOMERSET EAST	CIVIL CONSTRUCTION SKILLS TRAINING	K MCETYWA	TECHNICAL SERVICES	R909 626.52	08 JAN 2014	12 MONTHS	COMPLETE	GOOD / NO CORRECTIVE ACTION	
SUPPLY AND DELIVERY PF MOTOR GRADER	UNIVERSAL EQUIPMENT	J BARNARD	TECHNICAL SERVICES	R2,473,800	11 APRIL 2014	SUPPLY AND DELIVERY BY 31 JULY 2014	COMPLETED - DELIVERY ON 07 JULY 2015	GOOD / NO CORRECTIVE ACTION	
PROFESSIONAL ENGINEERING SERVICES: UPGRADING OF SPORTSFIELDS & PARKS IN BCRM	HATCH GOBA	K MCETYWA	TECHNICAL SERVICES	R1 235 874.00	19 MARCH 2014	ON-GOING MONITORING OF CONSTRUCTION ~36 MONTHS	IN PROGRESS	GOOD / NO CORRECTIVE ACTION	
SUPPLY AND DELIVERY OF INTERLOCKING PAVING BLOCKS	COEGA CONCRETE PRODUCTS (PTY) LTD	K MCETYWA	TECHNICAL SERVICES	R2 297 111.40	19 MARCH 2014	SUPPLY UP TO 17 000M ²	IN PROGRESS	GOOD / NO CORRECTIVE ACTION	
SHORT-TERM INSURANCE BROKERS	MARSH AFRICA (PTY) LTD	G GOLIATH	FINANCE	R776 173.01	01 JULY 2013	12 MONTHS	EXTENDED MONTHS	FOR 3 SATISFACTORY / NO CORRECTIVE ACTION	
PERFORMANCE MANAGEMENT SYSTEM	HTB CONSULTING	T KLAAS	MUNICIPAL MANAGER	R443 118.00	23 DECEMBER 2013	2013/2014 YEAR - SEPT 2014	IN PROGRESS	3 SATISFACTORY / NO CORRECTIVE ACTION	
PROFESSIONAL ENGINEERING SERVICES: AEROVILLE MULTIPURPOSE CENTRE	KUDEC	K MCETYWA	TECHNICAL SERVICES	R1 618 891.46	03 JUNE 2013	31 JULY 2014	COMPLETE	GOOD / NO CORRECTIVE ACTION	

Project name	Service provider	Project manager	Department / contact person	Amount (R)	Award/Appointme nt date	Targeted Completion date	Status Completed (& completion date)	(In-progress / Not completed actual date)	Comments/Reasons & Corrective Measures
CONSTRUCTION OF AEROVILLE MULTIPURPOSE CENTRE	SHOTHA ENGINEERING / ALLANSTONE TRADING	K MCETYWA	TECHNICAL SERVICES	R9 412 159.64	19 JUNE 2013	38 WEEKS	COMPLETED	COMPLETED	SHOTHA ENGINEERING WAS FAIR, BUT RAN INTO FINANCIAL DIFFICULTY. THEY CEDDED WORK TO ALLANSTON TRADING WHO HAD GOOD PERFORMANCE.
SUPPLY AND DELIVERY OF REFUSE BAGS	OUTENIQUA PLASTICS	J BOWLES	STOCK ITEM	R495/1000 BAGS	09 OCTOBER 2013	4 QUARTERLY DELIVERIES	COMPLETED	GOOD / NO CORRECTIVE ACTION	GOOD / NO CORRECTIVE ACTION
SUPPLY AND DELIVERY OF COMPACTOR TRUCK	ALGOA TOYOTA	N NGCIBE	COMMUNITY SERVICES	R2 036 596.32		2 MONTHS	COMPLETED	GOOD, BUT DELIVERY WAS DELAYED DUE TO CUSTOMISING CHALLENGES.	GOOD, BUT DELIVERY WAS DELAYED DUE TO CUSTOMISING CHALLENGES.
SUPPLY AND DELIVERY OF STREET LIGHT FITTINGS (COMPLETE)	ACTOM ELECTRICAL PRODUCTS	J BOWLES	STOCK ITEM	R239 771.08		1 MONTH	COMPLETED	GOOD BUT DELIVERY WAS DELAYED DUE TO FACTORY SHUTDOWN	GOOD / NO CORRECTIVE ACTION
SUPPLY AND DELIVERY OF COLDMIX, STABLE MIX AND CAT SPRAY	DJM SPLICE-CAST SYSTEMS BURWANA ASPHALT	A SWANEPOEL	TECHNICAL	R583 281.00		ONCE OFF	COMPLETED	GOOD / NO CORRECTIVE ACTION	SATISFACTORY / NO CORRECTIVE ACTION
SUPPLY AND DELIVERY WATER PURIFICATION CHEMICALS	PROTEA CHEMICALS	P KEDAMA	TECHNICAL	R270 842.13	11 FEBRUARY 2015	2 YEAR CONTRACT	IN PROGRESS	GOOD / NO CORRECTIVE ACTION	SATISFACTORY / NO CORRECTIVE ACTION
SUPPLY AND DELIVERY OF TRANSFORMERS	TRANSFIX TRANSFORMERS	V APPOLIS	TECHNICAL	R211 629.00	03 DECEMBER 2014	ONCE DELIVERY	COMPLETED	GOOD / NO CORRECTIVE ACTION	SATISFACTORY / NO CORRECTIVE ACTION
SUPPLY AND DELIVERY OF BLACK REFUSE BAGS	CONTINENTAL PROJECTS	N NGCIBE	COMMUNITY	R780 000.00	31 MARCH 2017	2 CONTRACT	IN PROGRESS	GOOD / NO CORRECTIVE ACTION	GOOD / NO CORRECTIVE ACTION
PROVISION OF BANKING SERVICES	FIRST NATIONAL BANK	S SHULANA	FINANCE	R87 537.46pm		5 YEAR CONTRACT	IN PROGRESS	GOOD / NO CORRECTIVE ACTION	GOOD / NO CORRECTIVE ACTION
PROVISION OF EXTERNAL LOAN FINANCE	ABSA BANK	M MEYER	FINANCE	LOAN INSTALMENTS	30 JUNE 2020	5 YEAR TERM LOAN	IN PROGRESS	GOOD/ NO REMEDIAL ACT.	GOOD/ NO REMEDIAL ACT.

Project name	Service provider	Project manager	Amount (R)	Department / contact person	Award/Appointm ent date	Targeted Completion date	Status Completed (& indicate completion date)	(In-progress / Not completed actual vs. indicated date)	Comments/Reasons & Corrective Measures
SUPPLY AND DELIVERY OF 2 X 4X4 DIESEL LDVs	V APPOLIS	TECHNICAL	R746 492.00		ONCE OFF	COMPLETED	GOOD / NO CORRECTIVE ACTION	SATISFACTORY / NO CORRECTIVE ACTION - CONTRACT EXPIRED	
RESPONSIBLE PERSON ITO OHS ACT FOR THE ELECTRICAL INSTALLATION OF BCRM	BOSCH STEMELE	Z NTILE	TECHNICAL	+R29 960.00pm +R25 760.00pa	24 MONTHS	COMPLETED			
PSP: ELECTRIFICATION OF FARMWORKER HOUSES	BOSCH STEMELE	V APPOLIS	TECHNICAL	+ R80,000	MARCH 2014	31 DECEMBER 2014	COMPLETED	GOOD / NO CORRECTIVE ACTION	
ELECTRIFICATION OF FARMWORKER HOUSES	SERVELEC	V APPOLIS	TECHNICAL	R601,246.03	07 JULY 2014	31 DECEMBER 2014	COMPLETED	GOOD / NO CORRECTIVE ACTION	
PSP: PEARSTON WATER SUPPLY	WATER PUMPING SOLUTIONS	AND K MCETWA	TECHNICAL	R3 000 000.00	19 MARCH 2014	12 MONTHS – 19 MARCH 2015	COMPLETED	GOOD / NO CORRECTIVE ACTION	
REPAIR AND REFURBISHMENT OF ALL HIGHMAST LIGHTS IN BCRM	BOSCH STEMELE	V APPOLIS	TECHNICAL	R1 020 297.07	03 NOVEMBER 2014	31 DECEMBER 2014	COMPLETED	GOOD / NO CORRECTIVE ACTION	
VEHICLE – FULL MAINTENANCE LEASE	ABSA G GOLIATH	FINANCE	MONTHLY	18 SEPTEMBER 2008	5 YEAR	COMPLETED		GOOD / NO CORRECTIVE ACTION	
INTERGRATED FINANCIAL SYSTEM	BYTES UNIVERSAL SYSTEMS	M MEYER	FINANCE	MONTHLY PAYMENTS	LICENSE FEE PLUS DEVELOPMENT CHARGES	01 JULY 2014	30 JUNE 2015 – ANNUAL SLA AGREEMENT	IN PROGRESS – ANNUAL SERVICE AGREEMENT	GOOD / NO CORRECTIVE ACTION
3.5 MIL LONG TERM LOAN	ABSA G GOLIATH	FINANCE	LOAN INSTALMENTS	24 JUNE 2010	5 YEAR TERM LOAN	COMPLETED		GOOD / NO CORRECTIVE ACTION	
PSP: UPGRADING OF SOMERSET EAST WWTW	AURECON	O ZIHL	TECHNICAL	RATE BASED FEE	2007	LINKED TO PROJECT COMPLETION		GOOD / NO CORRECTIVE ACTION	

Project name	Service provider	Project manager	Department / contact person	Amount (R)	Award/Appointm ent date	Targeted Completion date	Status Completed / Not completed (& indicate completion date)	(In-progress / actual)	Comments/Reasons & Corrective Measures
PSP: UPGRADING OF COOKHOSE WWTW	WORLEY PARSONS (KWEZI V3 ENG)	O ZIHLÉ	TECHNICAL	RATE BASED FEE GOVERNED BY ENGINEERING COUNCIL & LINKED TO CONSTRUCTION COST.	22 JANUARY 2007	LINKED PROJECT COMPLETION	TO IN PROGRESS		SATISFACTORY / NO CORRECTIVE ACTION
CEMETRY MANAGEMENT SYSTEM	SYNAPSIS	N NGCPIE	COMMUNITY	LICENCE	ANNUAL SLA			IN PROGRESS	GOOD / NO CORRECTIVE ACTION
PRE PAID ELECTRICITY SOFTWARE	ITRON	G GOLIATH	FINANCE	RATE-BASED ON PREPAID ELEC SALES	ANNUAL SLA			IN PROGRESS	GOOD / NO CORRECTIVE ACTION
PSP: COMMUNITY WATER SUPPLY VALUATION OF INFRASTRUCTURE ASSETS	PEARSTON WATER PUMPING SOLUTIONS	WATER AND O ZIHLÉ	TECHNICAL	R460 000.00	12 MAY 2015			IN PROGRESS	GOOD / NO CORRECTIVE ACTION
SHORT-TERM INSURANCE	AON SA INC	A2A KOPANO O MEYER	FINANCE	R251 796.00	11 APRIL 2014			COMPLETED	GOOD / NO CORRECTIVE ACTION
INTERNAL SERVICES	AUDIT	KPMG	M MAYER	FINANCE	R429 934.00	27 AUGUST 2014	3 YEAR CONTRACT	IN PROGRESS	GOOD / NO CORRECTIVE ACTION
TELEPHONE SERVICES	TELKOM	M GUSH	MUNICIPAL MANAGER	RATE-BASED ON INTERNAL AUDIT PLAN AND DISBURSEMENTS	01 JULY 2014	30 JUNE 2015 – EXTENDED FOR YEAR 2014/15	COMPLETE		GOOD / NO CORRECTIVE ACTION CONTRACT EXPIRED
SUPPLY OF ELECTRICITY	ESKOM	G GOLIATH	TECHNICAL	RATE BASED ON USAGE	22 FEBRUARY 2010	INDEFINITE PERIOD FOR BULK SUPPLY		IN PROGRESS	GOOD / NO CORRECTIVE ACTION